\$22 in 22

INTERVENTIONS ARE NEEDED NOW TO ADDRESS THE DIRECT CARE WORKFORCE CRISIS

- Lack of direct care staffing is leaving the District's vulnerable older and disabled residents--and their families--without the help they need to support basic care and safety.
 - Direct care workers include Certified Nursing Assistants (CNAs), Home Health Aides (HHAs) and Direct Support Professionals (DSPs—who work with individuals with developmental or intellectual disabilities)
 - From surveys, overtime data and first-hand reports, we know that providers who are responsible for providing direct supports and services to District residents are unable to recruit and train sufficient staff to meet current needs.
 - District residents are aging and demand for services is growing. Today, the older adult population (age 60 and older) represents approximately 16.5% of the population; the number of seniors is continuing to grow as the baby boom population ages.ⁱ
 - The District is making significant new investments in the health sector, particularly in Wards 7 and 8, creating even more demand for direct care workers.ⁱⁱ
 - The DC Health Sector Partnership identified Certified Nursing Assistants and Home Health Aides as two of DC's five highest demand, highest growth entry level career health occupations and projects DC will need 13,000 workers among these five occupations within the next five years.
- Doing nothing is not an option. Without sufficient numbers of high quality, direct care staff, DC cannot meet the current needs of residents and their families.
 Family caregivers, acute care hospitals, service providers and long-term care facilities will be overwhelmed.
- Medicaid, the primary government payer for ALL long-term care, uses the DC Living Wage to calculate reimbursement rates for Medicaid providers.

- In 2013 the DC Living Wage at \$13.40/hour was **62% higher than the DC Minimum Wage** at \$8.25/hour.
- By 2021, the DC Living Wage at \$15.20/hour was exactly the same as the DC Minimum Wage, also at \$15.20/hour.
- On January 1, 2022, the DC Living Wage increased to \$15.50, meaning that DC Home Health Aides, Certified Nurse Aides and Direct Support professionals can expect to see only 30 cents an hour more in their paychecks in 2022.
- Direct care workers support the vast array of needs of our most vulnerable residents. The work requires significant training, passing an exam, continuing education and oversight by regulators. Yet, direct care workers are paid less than other allied health workers and non-health sector workers who need less training and have less responsibility.ⁱⁱⁱ

Community Health Worker	\$26.12/hour
Bank Teller	\$21.00 per hour
Amazon warehouse workers	\$19.00 per hour
Dog walker	\$18.24 per hour

- Based on calculations by Massachusetts Institute of Technology (MIT) and Bureau of Labor Statistics (BLS), a real Living Wage for DC in 2022 should be \$22 an hour.^{i∨}
- Using a real Living Wage to calculate provider reimbursement rates and adjusting it annually based on inflation would not only address the workforce crisis, but it would also address historical discrimination against and disinvestment in a workforce composed primarily of black and brown women and immigrants.
- ARPA, the American Rescue Plan funds distributed to states by the Federal government, provides an immediate pathway to make significant increases in the pay of direct care workers thus strengthening home and community-based services for seniors and people with disabilities -- the very purpose of this federal program.
 - At least 28 other states are using ARPA funds to raise wages for direct care workers (in addition to one-time bonus and retention payments). For example, New Jersey is using ARPA funding to raise wages for direct care workers to \$23 per hour.
- DC's Medicaid program is eligible for ~\$88 million in federal ARPA funds that must be spent by March 2024. If expended on Medicaid reimbursable costs, these funds

can be used one time to draw down an additional \$61.6 million in federal funds for a total of \$149.6 million.

- It is estimated that raising the Living Wage for all direct care workers to a real livable wage would cost the District approximately \$36 million in local funds. If DC used its HCBS ARPA fund allocation, it could easily fund this wage increase through March 2024, the current deadline for expenditure of these funds.
- Although improvements in the cost and content of training, and in creating career ladders for increased pay will increase the attractiveness of direct care worker jobs, none of these improvements will increase recruitment and retention UNLESS direct care worker wages are increased well above minimum wage.
- NOW is the time for the District to raise provider rates to ensure payment of a Living Wage to direct care workers of \$22 an hour and ensure that such rates are adjusted annually for inflation.

Endnotes

¹ District of Columbia, State Plan on Aging, 2019-2022, District of Columbia Department on Aging and Community Living,

https://dacl.dc.gov/sites/default/files/dc/sites/dacl/page_content/attachments/DACL%20State%20Plan%2 0on%20Aging_0.pdf.

ii Investments include: two new assisted living communities, a new PACE center, a new adult day health center, two new urgent care clinics, and a new community hospital and an ambulatory care center, among others.

iii See Table A, Comparison of XXXXX

^{iv} According to MIT, the Living Wage for Washington DC in 2020-2021 is \$20.12. MIT Living Wage Calculator for the District of Columbia 2020-2021, https://livingwage.mit.edu/states/11. According to the Bureau of Labor Statistics, the CPI-U increased 5.8 percent over the 12 month period ending in November 2021. Thus, adjusted for inflation, the Living Wage for DC should be \$21.89 as of November 2021. We have rounded up to get to \$22/hour. See https://www.bls.gov/regions/mid-atlantic/news-release/consumerpriceindex washingtondc.htm.

^v DHCF's current ARPA plan calls for one- time investments of over \$30 million to support direct care workers. However, the vast majority of these funds are allocated to one time recruitment and retention bonus. Such one-time bonus payments are insufficient to support revitalizing a pipeline of new workers or entice existing workers to stay on the job.